#### PRESENTER'S GUIDE

# "DIVERSITY IN THE WORKPLACE... FOR EMPLOYEES"

**Part of the General Safety Series** 



### **OUTLINE OF MAJOR PROGRAM POINTS**

The following outline summarizes the major points of information presented in the program. The outline can be used to review the program before conducting a classroom session, as well as in preparing to lead a class discussion about the program.

- Since the mid-1900s, our world has been steadily growing "smaller".
  - Advances in transportation, communication and technology have made people everywhere more mobile.
- Increasingly, we live and work somewhere different than where we grew up.
  - When we look around our workplace today, what we see is a great variety in our coworkers.
  - It includes men and women of all descriptions...
     different ages, races, faiths, sexual orientations,
     the unique features that make us who we are.
- This "variety" among people is called "diversity".
- Embracing diversity can lead to significant benefits, both for people and the companies they work for.
  - But being uncomfortable with diversity can result in real problems.
- Until recently "diversity" referred mostly to the variation among plants and animals.
  - These days it's usually applied to the "variety" among people.
- While the idea of "diversity" can be based on people's race, color or ethnicity, it is not limited to only those attributes.
  - What makes us diverse can include our age, gender, sexual orientation, national origin, religion, and mental or physical disability, as well as the languages we speak, our socioeconomic status, cultural background, education, and political beliefs.

- "Diversity" is an important topic these days, because our society is more diverse than it has ever been.
  - This diversity is having a significant impact on every facet of our lives.
- For instance, in the United States:
  - White people used to make up 75% of the population, but today more than 30% of us are persons of color.
  - At least 20% of us are Latino.
  - More than 5% of us are Asian.
- The largest religious group in the U.S. used to be white Christians, but they now make up less than half of the population.
- Age demographics are changing as well:
  - The fastest-growing age group in the U.S. is people who are 75 and older.
  - Americans increasingly live in multi-generational households, with ages ranging from new-borns to people in their 80s and 90s.
- Our lifestyles have diversified as well, with increasing numbers of people now identifying themselves as gay, lesbian or transgender.
- In truth, any group of "Americans" that you might encounter is likely to include people of many backgrounds, who live, dress, think, speak, eat, worship, work and play differently from one another.
- Any type of change can make people uncomfortable, so they can be slow to accept it.
  - But resistance to diversity can cause real trouble in a workplace.
- In fact, numerous laws now prohibit the unfair and prejudicial treatment of people because of who they are.

- The Civil Rights Act of 1964 has made discrimination based on a person's sex, color, religion, or national origin illegal.
  - Legislation has also been passed to protect the rights of women, minorities, older persons and disabled individuals in the workplace.
  - Recent regulations also prohibit discrimination based on gender identity, sexual orientation and genetic information as well.
- At one time, the goal in society was for people to conform, to "shape" themselves so that everyone would be more alike.
  - Working so hard at being alike often stifled people's imaginations and creativity.
  - It actually made them less effective at their jobs.
- In business today, the goal is to celebrate the diversity of the workforce.
  - To turn the ideas, talents, abilities and perspectives of its varied members into a competitive advantage.
- For example, consider two project teams assigned to solve a problem.
  - While the members of Team A are more "alike", those on Team B are more diverse.
- The members of Team B bring a broader range of life experiences, knowledge, training and perceptions to the table than the people on Team A.
  - By sharing their ideas freely, and utilizing the best of each person's thinking, Team B can often come up with more innovative solutions than Team A.
  - In today's business world, Team B is a clear winner.

- Customers' and clients' workforces are becoming more diverse as well.
  - If a company's employees also have varied backgrounds, they can often engage with customers better.
  - They will be more likely to be able to "speak the customer's language", sometimes literally!
- These employees are also likely to have better insight into customers' thinking.
  - This lets them anticipate their needs, improve service and build much stronger customer relationships.
- Embracing workplace diversity is good for us and our coworkers too.
  - We all feel better working in an inclusive environment.
- Knowing that we appreciate, and value our coworkers' unique personal attributes helps to:
  - Boost their confidence.
  - Strengthen their morale.
  - Increase their job satisfaction.
- Diversity in the workplace can improve work quality and increase productivity as well.
- While a diverse workforce can bring significant benefits to today's workplace, it's not always easy for people to adjust to the change.
  - All too often, traits such as "stereotyping", "bias" and "discrimination" can interfere with how we relate to our coworkers.
- Stereotyping leads us to make assumptions and jump to conclusions about people because they seem to fit into a certain "category" or belong to a particular "group".
  - These "pigeonholes" are often based on people's color, age, sexual orientation, socioeconomic class, or some other attribute that catches our attention.

- Once stereotyping has caused us to jump to conclusions about people, then bias can kick in.
  - "Bias" is a preconceived idea or opinion that we have about people who belong to the stereotyped categories we've put them in.
- Examples of biased beliefs include:
  - "Women are the weaker sex".
  - "All foreigners are lazy".
  - "Older people don't work well with computers".
- In addition to being factually incorrect, biased beliefs also tend to be unfavorable as well as demeaning to someone or a group.
- The combination of stereotyping and biases can lead us to treat people in unfair and prejudicial ways... to "discriminate" against others.

## Discrimination in a workplace can have a number of adverse effects.

- It can lower morale, stifle teamwork and reduce productivity.
- It can also create such a hostile work environment that it drives good employees out of a company.
- On top of all this, discrimination is illegal.
- As you can see, there are a lot of good reasons that each of us should make a personal commitment to support diversity in our workplace.
  - For a workplace to function smoothly and most productively, we all need to accept each other's differences, ages, appearances, lifestyles, languages... all of our individual attributes.
- There are a number of "good diversity practices" that you can follow to help with this.
  - First, you need to recognize and understand any stereotypes and biases that you might have regarding your coworkers.

- One way to approach this is to consider things that you think you "know" about someone because they seem to fit into a particular group or "category".
  - Once you identify these preconceptions, you can work on overcoming any stereotypes and biases you've attached to them.
- The next step is to replace any biased assumptions with a real understanding of the people you work with.
- This requires reaching out to coworkers and really communicating with them.
  - This can be a challenge if you each have a different native language, but making that extra effort to relate to each other is important.
- And remember, even people who do speak the same language can sometimes have trouble communicating.
  - So being a good listener is essential as well.
- You should also make a habit of encouraging a free exchange of everyone's ideas and opinions.
  - This not only builds teamwork but also establishes mutual respect.

#### \* \* \* SUMMARY \* \* \*

- "Diversity" among people has been increasing for decades.
- Workplace diversity can enhance creativity, sharpen problem-solving skills and increase productivity.
- Stereotyping, bias and discrimination can create serious obstacles to working productively with coworkers.
- Reaching out to coworkers and getting to know them as people is key to overcoming discrimination.

- An inclusive workplace can increase employee morale and job satisfaction for everyone.
- Now that you understand the benefits that come from having a diverse workforce, you can help to build a respectful and inclusive workplace for everyone in your company... every day!